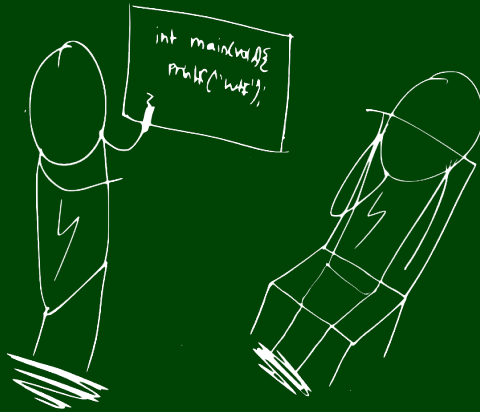




Introduction to Software Design

Interviews



- 1 Recruiter/resume screen

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- 2 Preliminary interview(s)
 - Non-technical phone screen
 - 1-2 technical phone interviews
 - 1-2 technical on-campus interview
 - 1-2 online programming challenges

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- 4 Follow-up technical phone/video interview(s)

Outline

- 1 Before The Interview
- 2 During The Interview
- 3 Interviewing at {Google, Microsoft, Facebook, Dropbox}
- 4 After The Interview

- Always remember: they are there to recruit you!
- At job fairs, it's usually engineers—these are your peers!
 - Otherwise, they are often non-technical
- The process is **people** oriented
- Be positive!

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- Be positive!
- Be a reasonable person. . .

The Five Areas (Steve Yegge)

- 1 Coding.** The candidate has to write some simple code, with correct syntax, in C, C++, or Java.
- 2 OO design.** The candidate has to define basic OO concepts, and come up with classes to model a simple problem.
- 3 Scripting and regexes.** The candidate has to describe how to find the phone numbers in 50,000 HTML pages.
- 4 Data structures.** The candidate has to demonstrate basic knowledge of the most common data structures.
- 5 Bits and bytes.** The candidate has to answer simple questions about bits, bytes, and binary numbers.

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What I'm looking for here is a total vacuum in one of these areas. It's OK if they struggle a little and then figure it out. It's OK if they need some minor hints or prompting. I don't mind if they're rusty or slow. What you're looking for is candidates who are utterly clueless, or horribly confused, about the area in question.

—Steve Yegge

Their Questions

- Tell me about a time when you . . .
 - collaborated by dividing tasks, delegated, pair programmed
 - had a conflict with a teammate
 - couldn't solve a homework problem
- Tell me about the hardest bug you've ever had
- Tell me about a project you're working on
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Your Questions

- What's the most exciting part of your job?
- What's the most interesting problem you've solved at *X*?
- . . . anything that demonstrates you actually care about the company
- . . . anything else you can think of!

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Focus on doing things that convey “positive signal”, and less so on getting the “right solution”. E.g. write moderately well-refactored code from the start, talk through your plan out loud, think about edge cases and testing your code...

–Dropbox Engineer

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Themes

- Interviewers care about bugs in your code
- Interviewers care about your design
- Interviewers like “iterative questions”
- Interviewers expect you to generate test cases and run through them line-by-line

- DFS/BFS
- Binary Search
- Standard Data Structures: arrays, stacks, queues, trees, hash tables, graphs
- Sorts: merge sort, quick sort
- Recursion
- Dynamic Programming

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- An interviewer who doesn't like you is a wasted opportunity
- Your attitude **matters!**
- Don't spew "canned" responses
- Be excited both when you're talking and when they're talking
- Take break time to "re-center" if you're shaken

- Talk through **everything**!
- Ask for clarification on edge cases
- Do not discount the “trivial” brute force solution
- When the interviewer gives you a hint. . . do not ignore it
- Iterate on your solution
- If you've seen the problem, say so. But expect to code it anyway.
- Simple errors are usually forgivable
- Run **every line** of your code through your test cases

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- ... Keep Talking ...

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Let me tell you a story. . .

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- Do not do your first few interviews at places you care about
- Be reasonable

Google Criteria

- Does the candidate know how to use data structures and algorithms?
- Is the candidate's code well designed?
- Does the candidate write idiomatic code?
- Does the candidate's code have non-trivial bugs?
- Google explicitly does not evaluate the questions you ask.

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Google Process

- Campus Interview / Phone Screens
- On-site Interviews with "effectively random" engineers
- Engineers submit feedback to recruiter
- "Hiring committee" collates feedback and makes decision
- "Executive committee" reviews decision
- You get hired!

Microsoft Criteria

- Adaptability
- Collaboration
- Customer Focus
- Drive for Results

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Microsoft Process

- Campus Interview / Phone Screens
- On-site Interview with **members of the team you'd be working on**
- Your interviews are usually with multiple teams that have been pre-chosen by Microsoft
- The team decides very quickly

Dropbox looks for **combining** data structures/algorithms with systems knowledge. It's not enough to know one or the other.

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- Implement semaphores

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Companies prioritize NOT making a **bad** hire
over making a **good** hire!